

FOX

A CELEBRATED LIFE

Joseph C. Fox and the Fox
International Fellowship at Yale



The Whitney and Betty MacMillan Center
for International and Area Studies at Yale

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WITH GREAT THANKS TO:

Joseph Carrère Fox and Alison Barbour Fox,
and the Fox family

Fox Fellows, past and present

Presidents of Yale

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Howard R. Lamar (1992 – 1993)
Richard C. Levin (1993 – 2013)
Peter Salovey (2013 – present)

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Gaddis Smith (Director, 1989 – 1995)
Gustav Ranis (Director, 1995 – 2004)
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Nancy Ruther (Associate Director, 1988 – 2014)
George Joseph (Deputy Director, 2014 – present)
Rahima Chaudhury (Associate Director, 2014 – present)

Faculty

Paul Bushkovitch
David Cameron
Paul Kennedy
Harvey Goldblatt

Joseph C. Fox Directors

Julia Adams (2010 – 2014)
Benjamin Cashore (2014 – present)

Coordinators

Brian Carter
Larisa Satara
Amanda Eckler
Anne Kellett
Julia Muravnik

And many others

Including Dan Davidson
and Astrid Eckert



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PART ONE: JOE FOX

Joseph Carrère Fox was born on February 27, 1916. He is the son of Alan Fox, a prominent New York lawyer, and Marion Carrère Fox, who died soon after his birth. His father's cousin, Jane Stebbins, subsequently moved in with the family to help raise Joe. During those early years, Joe developed a strong sense of family that has continued throughout his life.

Joe grew up in Spuyten Duyvil, a section of the Bronx in New York City. He attended Riverdale Country School there and, like his father, went on to high school at Phillips Academy in Andover, Massachusetts.





UNDERGRADUATE YEARS AT YALE

As the time for choosing a university approached, Joe naturally gravitated toward Yale, which had long been a presence in his life. His father had been a member of the class of 1903 and “a devoted Yale man,” as Joe describes him. Other relatives had also graduated from the university, and his maternal grandfather, architect John Mervin Carrère, designed the Bicentennial Buildings: Woolsey Hall, Memorial Rotunda, and University Commons. Joe began going to the Yale-Harvard football games when he was twelve and has continued the tradition ever since.

In the fall of 1934, Joe set off for New Haven. A member of Branford College, he was successful both in the classroom and on the athletic field, where he was a prominent member of the track team and became captain of the cross country team his senior year.

English literature was Joe's favorite subject and an easy choice for his major. He enjoyed his experience with the English Department and loved his professors, describing them as "absolutely outstanding." But as Joe's time at Yale progressed, he began considering practical possibilities for the future. Despite his love of literature, he was increasingly drawn toward international affairs and spent summers studying in Bogotá, Colombia, and Vevey, Switzerland. As he expanded his international experiences, he became more proficient in both Spanish and French.

For Joe, however, the friendships he made during his undergraduate years were the most important feature of his Yale experience. His fondest memories are of the conversations he had with his peers, establishing bonds that lasted well beyond college. "I made some marvelous lifelong friends," he recounts.

GRADUATE STUDY AT CAMBRIDGE

After graduating from Yale in 1938, Joe continued his studies abroad, enrolling in a master's program, Economics and International Relations, at Trinity College, University of Cambridge. He enjoyed his time at the university and particularly prized the value of cultural exchange he found there.

1936–37 Yale Cross Country Team



BACK ROW

*Left to right: Coach Kanaly,
Coach Campbell, Coach Pierce,
Coach Small, Manager Barlow*

FRONT ROW

*Left to right: Logan, Clark,
Captain Joe Fox, Watson,
Lovejoy*

Thus, the seed for the Fox International Fellowship was sown. “That was the start of it—I realized what a big difference there was between one university and another and I became interested in these differences,” he explains. In time, he would seek to bridge those distinctions and foster international engagement across the world.

THE SECOND WORLD WAR

The outbreak of World War II interrupted Joe’s studies at Cambridge. He returned to the States and enlisted in the United States Navy. His experience of living abroad and his knowledge of French and Spanish qualified him for an assignment to Naval Intelligence. His first assignment was a post in Bogotá, Colombia, as an assistant naval attaché. Three years there brought him close to the culture and perfected his Spanish, but after a few years, his command of French took him to Tangier, Morocco. There he worked closely with the French colonial government. During his time in the Navy, Joe again witnessed the importance of cultural understanding, in both foreign affairs and personal growth. His experiences in Bogotá and Tangier, combined with his prior studies at Cambridge, solidified Joe’s belief in the necessity of such international exposure, a belief that is the root of the Fellowship.

“So that was the start of it—I realized what a big difference there was between one university and another and I became interested in these differences.”

— Joe Fox

1942 Bogotá, Colombia



Joe Fox on right

1944 Tangier, Morocco



Joe Fox seated on right

WORKING LIFE

Returning home from the war, Joe considered a career in the U.S. Foreign Service, but decided instead to go into international investment banking. He worked as an officer in the international division of Bankers Trust Company in New York City. After receiving an MBA from New York University, Joe joined Kidder, Peabody & Co., where he became a partner and remained for thirty-five years.

One of his most memorable career successes was his work in post-war Japan as a member of a team that arranged the first loans to help Japanese companies revitalize and rebuild the country's industries. Joe and some of his colleagues attended a ceremony in their

honor hosted by the Japanese prime minister and the ambassador to the United States. Remembering the event, Joe remarks that "that whole thing was a terrific experience and, among other things, taught me a lot about international finance."

The international experiences that defined Joe's early life continued throughout his career, as his work often took him abroad, particularly to South America. He was also involved in domestic finance with an emphasis on mergers and acquisitions. It was his success in this career that made it possible for him to fund what would become the Fellowship.

Throughout his life, Joe has kept abreast of international affairs both as a member of the Council on Foreign Relations and as a founding member of the Yale President's Council on International Activities.

FAMILY LIFE

In 1980, Joe married Alison Barbour, a Bryn Mawr graduate, teacher, and tutor, who also has an interest in international affairs, having lived in both Greece and Brazil. They had each been widowed some years before, and their marriage created a blended family of five children and eventually nine grandchildren. Some of the children are now actively involved in the Fellowship.

Joe and Alison Fox have been very engaged in the direction and development of the Fellowship. The two have worked together on the project since its creation, and throughout its history they have been committed to helping it grow. When asked about important influences, Joe states: “I would say the most important influence on my life is sitting right over there,” gesturing toward Alison and referring to her as his “number one adviser.” Their personal and practical partnership is clear to all who meet them.

HONORS & AWARDS

Joe has received numerous honors and awards for his work with the Fellowship. In 2001 the University of Cambridge named Joe a Fellow Commoner of Sidney Sussex College. Established in the sixteenth century, this designation marks the College’s special appreciation toward its recipient. Joe is among only seven individuals who have ever been designated a Fellow Commoner, placing him among the ranks of Oliver Cromwell and other notable figures. Sidney Sussex College celebrated the event with a black-tie feast for Joe and Alison. Describing the occasion, Joe notes that “Our visit enabled us to spread the word further about the Fox International Fellowships, and to highlight the program’s basic mission of increasing world understanding, so vitally important at a time like this.”

2003 New Haven, Connecticut



Joe Fox receiving his Yale Medal

In 2003, Joe was awarded Yale’s highest honor, the Yale Medal. The citation noted:

With a joyous enthusiasm, you have become a friend to each and every Fox Fellow, and you signaled your wholehearted dedication when you yourself took up the study of Russian at the age of eighty... you have further expanded your role in shaping Yale’s ambitions to become a truly international university.

That same year, Freie University in Germany bestowed its prestigious Pin of Honor on Joe. In response to the award, Joe was quoted in the university newspaper as saying: “I am absolutely convinced that an internationalization of higher education will contribute to secure world peace in the twenty-first century.”

PART TWO: HISTORY OF THE FELLOWSHIP

Around the mid-1980s, Joe's lifelong fascination with the international community, combined with the political realities of the Cold War's impending end, led him to recognize the importance of building bridges between East and West, particularly between the United States and the Soviet Union. After a couple of years exploring various models, he settled on the idea of a student exchange program between Yale and Moscow State University. He named the prospective program the Fox International Fellowship.





A CLOSER LOOK

The rise of Mikhail Gorbachev in 1985 and the introduction of his liberalizing reforms marked a major shift in the international climate. The easing of antagonistic attitudes opened the way for stronger relations between the world's superpowers and marked the beginning of the end of the Cold War. Intense curiosity about Russia flourished throughout the West at this time. In keeping with this trend, Joe developed a strong academic interest in Russia and its sphere of influence. It was during this time that he began learning Russian and became close with several of Yale's scholars on the region. Both he and Alison were captivated by the country and wanted to help create strong friendships between young Americans and Russians in this emerging post-Cold War world.

The two found inspiration in a small student-run organization at Yale, called the Yale University-Moscow State University Collegiate Exchange. These students, or “Yummies,” as they called themselves, organized short trips to the Russian capital over spring break and, in turn, invited Russian students to visit New Haven. The organization was built on the principle of cultural exchange and immersion in this newly opening world. If these students were able to organize a successful international exchange, the Foxes thought, what was stopping Yale’s administration?

Searching for ideas to make their dream a reality, the couple sought the guidance of Dan Davidson, head of the Russian department at Bryn Mawr, who had already set up a study abroad program at the Pushkin Institute in Moscow. He suggested that the Fellowship focus on graduate students, whose maturity would allow them to maximize the potential benefits of the exchange.

“The Fox Program helped me to better understand the American culture and people... and probably what is most important is that participation in this Program has made me more open-minded and helped me to look at the history, politics, and economics of my native country from different angles.”

– Anastasia Obydenkova, 1999-2000 Fox International Fellow
Moscow State University, Russia, to Yale University

Around 1987, Joe brought his idea for the Yale-Russia exchange to the Yale Office of the Provost. Seeking support throughout Yale’s administration, Joe found allies in William Foltz of the Political Science Department; Paul Bushkovitch, chair of the Council on Soviet and East European Studies (SEES); and Brian Carter, outreach coordinator for the SEES Council. The influence of these faculty within Yale and their connection to Russian universities were integral in the creation of Joe’s project.

THE EARLY DAYS: YALE UNIVERSITY & MOSCOW STATE UNIVERSITY

In 1988, the team officially established the Fox International Fellowship, with Brian Carter taking charge of administering the new exchange program. That same year, the Foxes traveled to Russia for the first time. They met with the vice rector of Moscow State University, who expressed his desire to foster an exchange between Soviet and American scientists, an idea that Joe flatly rejected; his vision for the Fellowship was oriented toward more cultural and political spheres. He believed foreign policy should be guided by leaders with an intimate knowledge of the world. The Fellowship was meant to foster this education, allowing the world to prevent misunderstandings that had, in the past, contributed to international tensions. The visit proved useful in the end, as the couple solidified contacts with Russian officials, established initial protocols, and arranged for the first exchanges to begin.

In 1988, the first American Fox Fellows left Yale to spend a semester at Moscow State University. The following year, incoming fellows from Moscow State joined the program and began studying at Yale. For the first seven years of the Fellowship's existence, the exchange focused exclusively on the relationship between these two universities.

The new exchange found a natural home in the Yale Center for International and Area Studies (now The MacMillan Center). For more than a half-century, the center and its precursors have served as Yale's focal point for teaching and research on cultures, languages, societies, institutions, and practices around the world.

Michael David Fox (no relation), one of the first recipients of the Fellowship and now a professor of Russian History at Georgetown, fondly remembers his time abroad:

Perestroika was in full swing and it was a very exciting time to be there: long-suppressed works were being published; demonstrations, gatherings, and cultural events were happening all over the place; and it seemed like everyone wanted to meet me and other Americans.

REFINING THE FELLOWSHIP

In the early days, the development of the Fellowship was a trial-and-error process. Working with the director of the MacMillan Center, Joe strove to identify and continue what worked and change what did not. Challenges constantly arose that required the program

“We are very grateful to Joe Fox and his wife Alison Barbour Fox for their extraordinary generosity over the years, and for their active role in the program. The Fox International Fellowship program is an important part of the MacMillan Center because its fellows' research contribute practical solutions to critical problems in the world.”

– Ian Shapiro

Ian Shapiro is the Henry R. Luce Director of the MacMillan Center and Sterling Professor of Political Science.

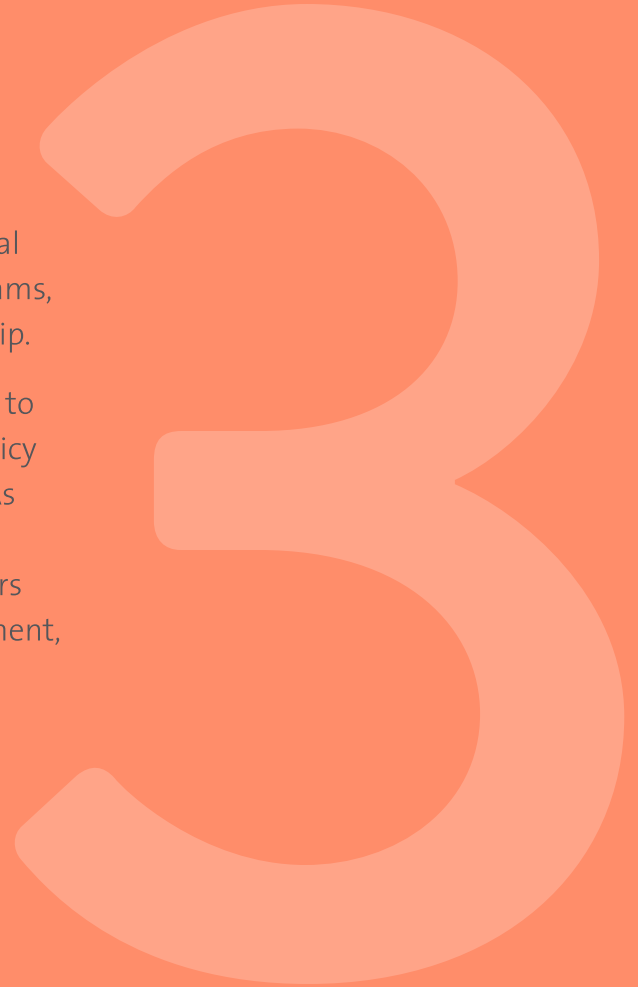
to adapt. These included, most notably, the collapse of the Soviet Union in 1991. The program could have suffered, but thanks to the work of Joe and Alison and the dedicated efforts of the MacMillan Center, it continued its development and growth.

The Fellowship extended its reach in 1994 to England, when Sidney Sussex College at the University of Cambridge agreed to join the exchange. Two decades of expansion followed, and by 2014 the Fellowship offered mutual exchange opportunities to thirteen countries: Russia, the United Kingdom, France, Mexico, India, South Africa, Japan, Germany, China, Turkey, Israel, Ghana, and Brazil.

PART THREE: FELLOWSHIP TODAY

In 2014, Benjamin Cashore, professor of environmental governance and political science, succeeded Julia Adams, professor of sociology, as director of the Fox Fellowship.

Ben strives to tie the Fox Fellows' scholarship directly to the real world. He views the Fellowship as a "mini policy school" with significant implications for the planet. As Ben says, "there are things that the Fox Fellows are researching that are really important for policy makers to be aware of, in areas such as security, the environment, and health."



“Joe, Alison, and their family, are motivated as citizens of the world. Their personal commitment and investment in the program has influenced the lives of over 500 participants, and, as important, has helped foster mutual understanding, collaborations and practical solutions across the world.”

– Ben Cashore

Today, the goal of the Fox International Fellowship is to enhance mutual understanding among the peoples of the United States and other countries by enabling international scholarly exchanges and collaborations among the next generation of leaders. Fellows are required to write policy briefs based on their work, which is then published on the Fox website. These briefs clarify their academic trajectory, solidify their research, and make their findings more publicly available.

The Fox Fellows engage in research that connects to practical problems facing our world. To that end, the program convenes workshops and conferences within Yale and at partner institutions on pressing issues, such as security, climate change, and corruption. These workshops contextualize the research being done by the Fellows and ground their work in the real world.

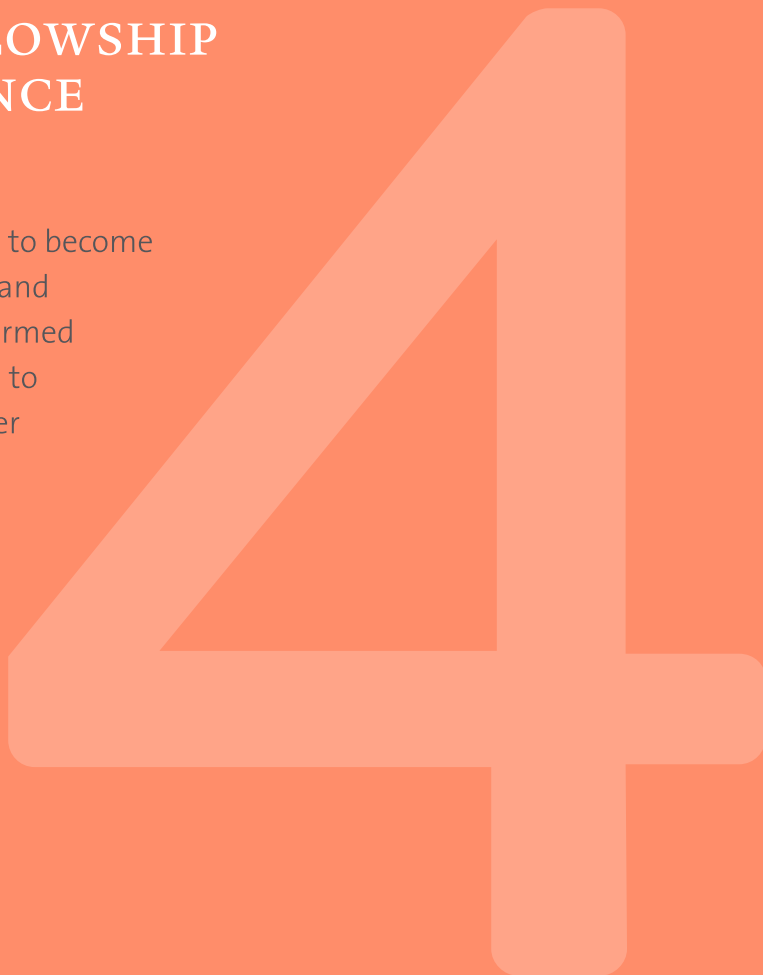
It is an imperative to maximize the range and caliber of academic advances made possible through the exchanges by expanding the Fellowship to a more diverse group of scholars. One major way of accomplishing this is to open the program up to new countries. In 2015, the Fox Fellowship announced partnerships with universities in Singapore, Canada, Australia, and Denmark.



Fellows at 2012 Fox Fellowship reunion in Paris, France

PART FOUR: THE FELLOWSHIP EXPERIENCE

Fox Fellows are selected for their potential to become leaders in fields that have social meaning and significance to policy-making, and are informed by history. They are expected to contribute to the academic and social life of their partner universities. The Fellowship imparts a responsibility on its Fellows to remain engaged in their communities and in their nations as ambassadors of international understanding.



“I enjoyed interacting with the large and diversified Yale community — be it at lectures, receptions, or in the gym. Yale is truly a global place that teaches you not only many things about the United States and the world at large but, maybe even most significantly, about your own country and yourself. It was very interesting for me to hear about other people’s thoughts and perspectives concerning my home country.”

– Alexander Pfennig, 2001-2002 Fox International Fellow
Freie University of Berlin, Germany, to Yale University

To build a sense of community, incoming Fox Fellows live together in shared housing, which is “their first test of international cooperation,” as former program coordinator Larisa Satara recalls. Participants are then introduced



Fellows at New York Stock Exchange

to American life firsthand through various trips the Fellowship hosts. Joe strongly believes these men and women should understand the workings of American democracy, so the program has arranged trips to the New Haven Courthouse to watch a trial in action. Trips to New York have brought Fellows to the Stock Exchange, the Frick Collection, and the United Nations headquarters. The Fellows have also visited students at the Hopkins School and retired residents at the Whitney Center, both in New Haven. Such trips have become integral features of the Fox experience.

Director Ben Cashore describes his role as a nurturing presence meant to aid the Fellows’ research. He runs the Fox Seminar Series and meets with each Fellow for lengthy sessions where they research design and methodology. He helps connect them with relevant faculty members and offers advice on their work.

Joe and Alison are more than just the Fellowship’s primary benefactors. Their passion for the Fellowship has continued strongly since its founding in 1988, and the Fox family has made concerted efforts to

be personally involved with the Fellows' American experience while living in New Haven. When he was able, Joe regularly took the Fellows to lunch or dinner at Mory's, a historic Yale spot where a photo of Joe as captain of the Yale cross country team still hangs on the wall. Joe also particularly enjoyed taking the Fellows to the Yale-Harvard football game, introducing them to a tradition that has been in his life since childhood.

Although Joe's age now prevents him from attending Yale activities with the Fellows, the Fox family continues to host an annual Thanksgiving dinner at their home in Norfolk, Connecticut. The celebration of this quintessentially American holiday always includes a walk in the New England countryside to enjoy the autumn foliage and a classic home-cooked meal. Additionally, Joe and Alison host a farewell party every year at the Lawn Club in New Haven for the departing scholars, as well as the newly appointed Fellows who will be going forth from Yale in the following academic year. This provides an opportunity for them to meet each other and to begin networking.

“I will always remember the time I spent at Yale as a Fox Fellow as one of the happiest and most transformative in my life. The program you created radically changed my outlook on my career, broadened my horizons, and taught me a lot.”

– **Victor Louzon**, 2014-2015 Fox International Fellow
Institut d'Études de Politiques de Paris, France,
to Yale University



Fellows at Fox home in Norfolk, Connecticut

The Fellowship has continued to value the sense of community that it instills within its participants. The program may officially last a year, but the connections made continue well beyond the academic term. In honor of this lasting significance, the Fox administration has held successful reunion events, bringing together the talent that has been fostered by the Fellowship over the years. In 2007 and 2012, former Fellows met to share the stories of their adventures abroad and engage in discourse on the lasting implications of their work. As the number of alumni has surpassed five hundred, these reunion events offer great opportunities to strengthen bonds and build networking connections with some of the most talented researchers in the world.

POEM: FOX FELLOWS AT YALE UNIVERSITY

The following poem was written in 2010 by Joe and Alison Fox on the appointment of Professor Julia Adams as the inaugural director, and a new phase in the Fox International Fellowship began.



Alison and Joe at the centennial celebrations in Mory's

Our luminous world among stars does appear
As a perfectly rounded, beautiful sphere
And yet for all its appearance fair
Are gaps so deep they're beyond compare.
We're divided by language, culture and creed,
Leaving the world in urgent need.
And though it's drawn closer, as we can see,
The goal of One World remains to be.

There are ways to bridge these yawning gaps
Through education across the world's maps.
Thus Yale, a great leader in foreign relations,
Is strengthening bonds between many nations,
All the while sponsoring student exchanges
With key universities across the world's ranges.

Among its activities which merit attention,
The Fox Fellowship deserves special mention.
Its Fellows have that leadership potential
Which in serving the world is so essential,
While their response to the program is highly laudatory,
"The experience of a lifetime" an oft-heard story.

It appears the program will become
A source of leaders for years to come,
While out in the world they continue to strive,
May the spirit of fellowship stay alive.
O let us hope that always they
Will make One World their goal to stay,
And may they ever recall, with never a fail,
These wondrous days as Fox Fellows at Yale.

Yale

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